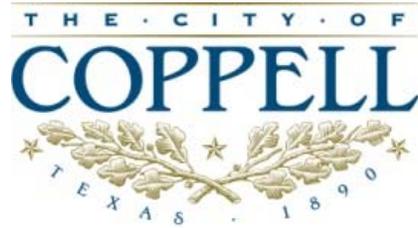


FIVE YEAR PLAN-IN-BRIEF



**FISCAL YEAR 2015-16
through
FISCAL YEAR 2019-20**

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FIVE YEAR PLAN

Since 1999, the pending fiscal year budget process begins with the preparation of the next edition of the Five Year Plan. This is the FY 15-16 edition of the Five Year Plan for your review. The Plan as presented is basically unchanged from a format perspective from the Plan we most recently presented in May of last year with very few exceptions.

The financial condition of our community continues to be strong from a property value, revenue stream, and overall fund balance perspective. The continued political challenges at the state and federal level bring uncertainty to our future, making the task of preparing sound revenue and expenditure estimates somewhat difficult. However, we continue to plan for the future, and failing to do so would be a mistake as long-range financial and operational forecasting remains a prudent, necessary, and effective exercise. The willingness to plan adequately for the future is one of the factors that have led to the strong financial condition of the City. The Coppell 2030 Vision cannot be achieved if we do not plan for the future and make incremental decisions that advance the plan in a very intentional manner.

The most recently adopted budget, the FY 2015-16 Annual Budget, forms the base budget from which all future projections are made. The customary Financial Projections Scenario demonstrating a continuation of current services and programs using inflationary cost increases based on what are normally reasonable assumptions is included and can be found in the unabridged Five Year Plan. The growth in expenditures is based primarily on inflationary factors, not new programs and services, with few exceptions. Historical trend data, such as revenue projections, future service delivery expenditure estimates, and future capital improvement expenditure estimates are used to forecast the future financial needs and condition of the City.

The process used in developing the Plan enables us to better understand and predict the future revenues and expenditures necessary to provide services and programs to our community at expected levels. This effort continues to assist with both current resource allocation decision-making and more strategic, long-term decision-making. The goal remains as stated each year; that is to maintain and deliver the quality services and programs this community now expects within a reasonable, affordable, and acceptable tax structure.

PLAN FORMAT

The Five Year Plan in Brief is a very condensed snapshot of the full Five Year Plan. The complete version contains substantial analysis of projected revenues and expenditures and pertinent historical data used in the projections, while also addressing future issues that may arise. The following is a brief outline of the Five Year Plan and its contents:

- **Management Discussion:** Executive Summary and analysis of the Plan.
- **Financial Analysis:** Broad review of expected revenues, expenditures, capital improvements, personnel requirements and resulting tax rates and fund balances, including the Financial Projections Scenario.
- **Trend Analysis:** Review of past revenue, expenditure, taxable valuation, debt service, average tax burden, sales tax and other trends that are used to make future projections contained in the Plan.
- **Debt Service:** Detailed review of current and proposed debt service requirements necessary to service the debt associated with all capital improvements and land purchases.

FIVE YEAR PLAN IN BRIEF

- **Street/Drainage/Water/Sewer CIP:** Detailed descriptions of anticipated capital improvements related to streets, drainage, and water/sewer infrastructure, including project maps and expected total costs.
- **Maintenance Plans:** Detailed schedules of planned projects for the next five years including anticipated costs of new infrastructure, analysis of replacement costs for street, sidewalk, and alley inventory, analysis of anticipated expenditures associated with the ongoing maintenance of municipal facilities. A summary of infrastructure maintenance for streets funded by the ¼ cent sales tax is now included.
- **Replacement Schedule:** Detailed listing of scheduled vehicle replacements throughout the planning period and costs associated with the development of the Capital Fleet Replacement Fund.
- **General Fund:** Detailed summaries of expected expenditures by department necessary to continue programs, services and operations at current or anticipated levels.
- **Water/Sewer Fund:** Detail of all activity associated with the provision of water and sewer services including all anticipated costs and revenues.
- **Other Funds:** Detail of all activity associated with the Crime Control District and Rolling Oaks Memorial Cemetery, including information related to expenditures for personnel and capital.

These sections of the Plan allow us to forecast the needs of the future based on the practices and resulting realities of the past. Particular attention should be given to the Infrastructure Maintenance and the Financial Projection Scenario Plan elements, as each illustrates the growth in expenditures that will be necessary to maintain what we have built, both programmatically and physically.

The Finance Department, led by the Director of Finance, along with the directors of our operating departments and their respective staffs, have once again made this project possible. We remain fortunate to have a staff of professionals that look beyond today in their decision-making in an attempt to make it possible for those that follow us to be successful in the continued management of our community for our citizen's benefit.

SUMMARY

The FY 2015-16 edition of the Plan contains the most up to date financial forecasting data available. It is our hope that the information provided will assist each of you in deciding the financial and program management of the City today and in the future.

We continue to operate in an economic period that suggests we should exercise caution in making the determination about how to fund the activities of the organization. We continue to have a fairly healthy fund balance, albeit most is designated and intentional. The Plan illustrates how the overall General Fund Fund Balance can be used over a number of years by designating funds for known future expenditures to offset the need to raise the property tax rate or reduce other services and programs. The continued intentional designations of the General Fund Fund Balance provides not only the means by which the City can bridge service delivery desires when revenues temporarily decline, it also provides the ability to cast vision for the future as we prepare to redevelop our community due to age, coming economic opportunity, and the desire to achieve the Coppel 2030 Vision.

The information contained in the FY 2015-16 edition of the Plan was prepared to assist the community, City Council, and staff as we endeavor to make sound financial decisions today in order that the community will enjoy a sustained "Family Community for a Lifetime" for many years to come.

FIVE YEAR PLAN IN BRIEF

City of Coppell
 General Fund
 Revenue Projections
 Other than Current Taxes

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Assumption
Taxes - Current	0	0	0	0	0	
Taxes - Delinquent	25,000	25,000	25,000	25,000	25,000	Flat
Taxes - P & I	80,000	80,000	80,000	80,000	80,000	Flat
Rendition Penalty	30,000	30,000	30,000	30,000	30,000	Flat
Rollback Taxes	0	0	0	0	0	Not Budgeted
Tax Collection Service	0	0	0	0	0	Ends FY 14-15
Transmission Line Fee	51,000	51,510	52,025	52,545	53,071	1% Inflation Factor
Franchise - Electric	2,000,000	2,031,400	2,069,590	2,107,671	2,145,820	Population Growth
Franchise - Telephone	130,000	132,041	134,523	136,999	139,478	Population Growth
Franchise - Gas	400,000	406,280	413,918	421,534	429,164	Population Growth
Franchise - Solid Waste	700,000	710,990	724,357	737,685	751,037	Population Growth
Franchise - Cable	860,000	873,502	889,924	906,298	922,702	Population Growth
Sales Tax	13,325,000	13,658,125	13,999,578	14,349,568	14,708,307	Increase 2.5%
Mixed Beverage Tax	70,000	71,099	72,436	73,768	75,104	Population Growth
Sales Tax Recovery	0	0	0	0	0	Not Budgeted
	<u>17,671,000</u>	<u>18,069,947</u>	<u>18,491,351</u>	<u>18,921,068</u>	<u>19,359,682</u>	
E-911	380,000	385,966	393,222	400,457	407,706	Population Growth
Special Events	0	0	0	0	0	Population Growth
Childcare	4,000	4,063	4,139	4,215	4,292	Population Growth
Concession	11,000	11,000	11,000	11,000	11,000	Flat
Ambulance Services	600,000	609,420	620,877	632,301	643,746	Population Growth
Alarm Permits	120,000	121,884	124,175	126,460	128,749	Population Growth
Animal Control	40,000	40,628	41,392	42,153	42,916	Population Growth
Program Proceeds	500,000	507,850	517,398	526,918	536,455	Population Growth
	<u>1,655,000</u>	<u>1,680,811</u>	<u>1,712,203</u>	<u>1,743,505</u>	<u>1,774,864</u>	
Recreation Fees	1,100,000	1,117,270	1,138,275	1,159,219	1,180,201	Population Growth
Sports Entry Fee	115,000	116,806	119,001	121,191	123,385	Population Growth
Tennis Center Revenue	190,000	192,983	196,611	200,229	203,853	Population Growth
Telecommunications Fee	35,000	35,550	36,218	36,884	37,552	Population Growth
Building Permits	600,000	500,000	400,000	300,000	200,000	Grad Decrease/Flat
Zoning Fees	45,000	45,000	45,000	45,000	45,000	Flat
Streets and Sign	5,000	5,000	5,000	5,000	5,000	Flat
Contractor Reg Fee	45,000	45,000	45,000	45,000	45,000	Flat
Street Cut Fees	5,000	5,000	5,000	5,000	5,000	Flat
Library Fees	10,000	10,157	10,348	10,538	10,729	Population Growth
Health Permits	60,000	60,942	62,088	63,230	64,375	Population Growth
Licenses	30,000	30,000	30,000	30,000	30,000	Flat
Construction Inspection	180,000	180,000	180,000	180,000	180,000	Flat
	<u>2,420,000</u>	<u>2,343,707</u>	<u>2,272,541</u>	<u>2,201,291</u>	<u>2,130,094</u>	
Court Fines	1,000,000	1,010,000	1,020,100	1,030,301	1,040,604	1% Inflation Factor
Court Fees	2,000	2,020	2,040	2,061	2,081	1% Inflation Factor
	<u>1,002,000</u>	<u>1,012,020</u>	<u>1,022,140</u>	<u>1,032,362</u>	<u>1,042,685</u>	
Interest Income	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	Flat
Grant Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	Not Budgeted
Lease Revenue	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	Flat

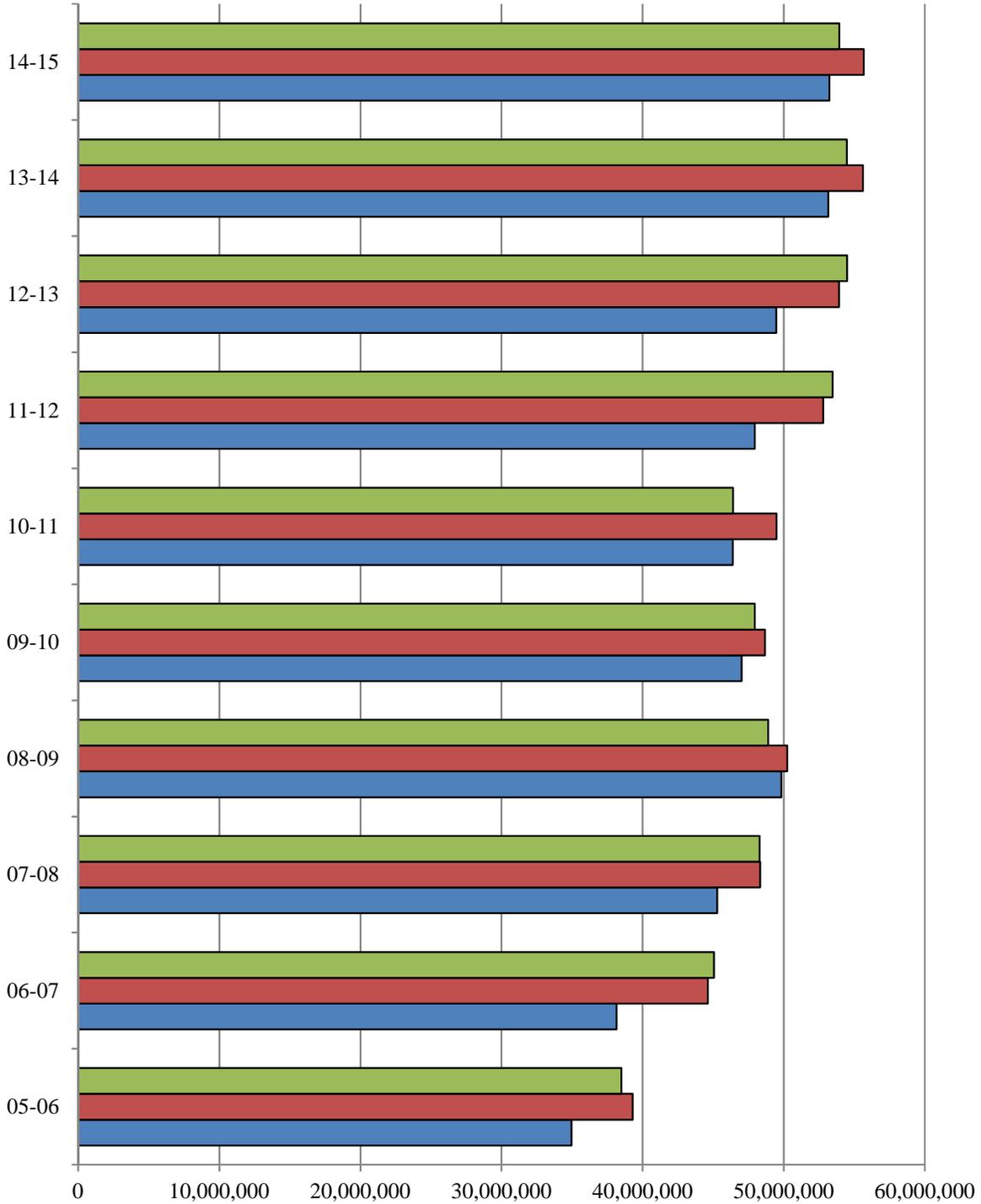
FIVE YEAR PLAN IN BRIEF

City of Coppell
 General Fund
 Revenue Projections
 Other than Current Taxes

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Assumption
Rolloff	3,000	3,047	3,104	3,162	3,219	Population Growth
W/S Reimbursement	2,500,000	1,800,000	1,800,000	1,800,000	1,800,000	Flat - 1% Annually
CRDC Reimbursement	77,570	81,449	81,449	85,521	85,521	5% Every Two Years
Salary Reimbursement	100,000	100,000	100,000	100,000	100,000	Work Comp - Flat
Maps & Publications	1,000	1,000	1,000	1,000	1,000	Flat
Miscellaneous	100,000	100,000	100,000	100,000	100,000	Flat
Oil & Gas Exploration	40,000	0	0	0	0	Not Budgeted
Public Education Fee	15,000	15,000	15,000	15,000	15,000	Flat
Prior Year	0	0	0	0	0	Not Budgeted
Over/Short	0	0	0	0	0	Not Budgeted
	<u>2,836,570</u>	<u>2,100,496</u>	<u>2,100,553</u>	<u>2,104,682</u>	<u>2,104,740</u>	
Transfer In	<u>2,384,177</u>	<u>2,390,172</u>	<u>2,449,926</u>	<u>2,511,174</u>	<u>2,573,954</u>	1/2 Cent from CRDC
Total Revenues	<u>28,133,747</u>	<u>27,762,152</u>	<u>28,213,714</u>	<u>28,679,083</u>	<u>29,151,018</u>	

FIVE YEAR PLAN IN BRIEF

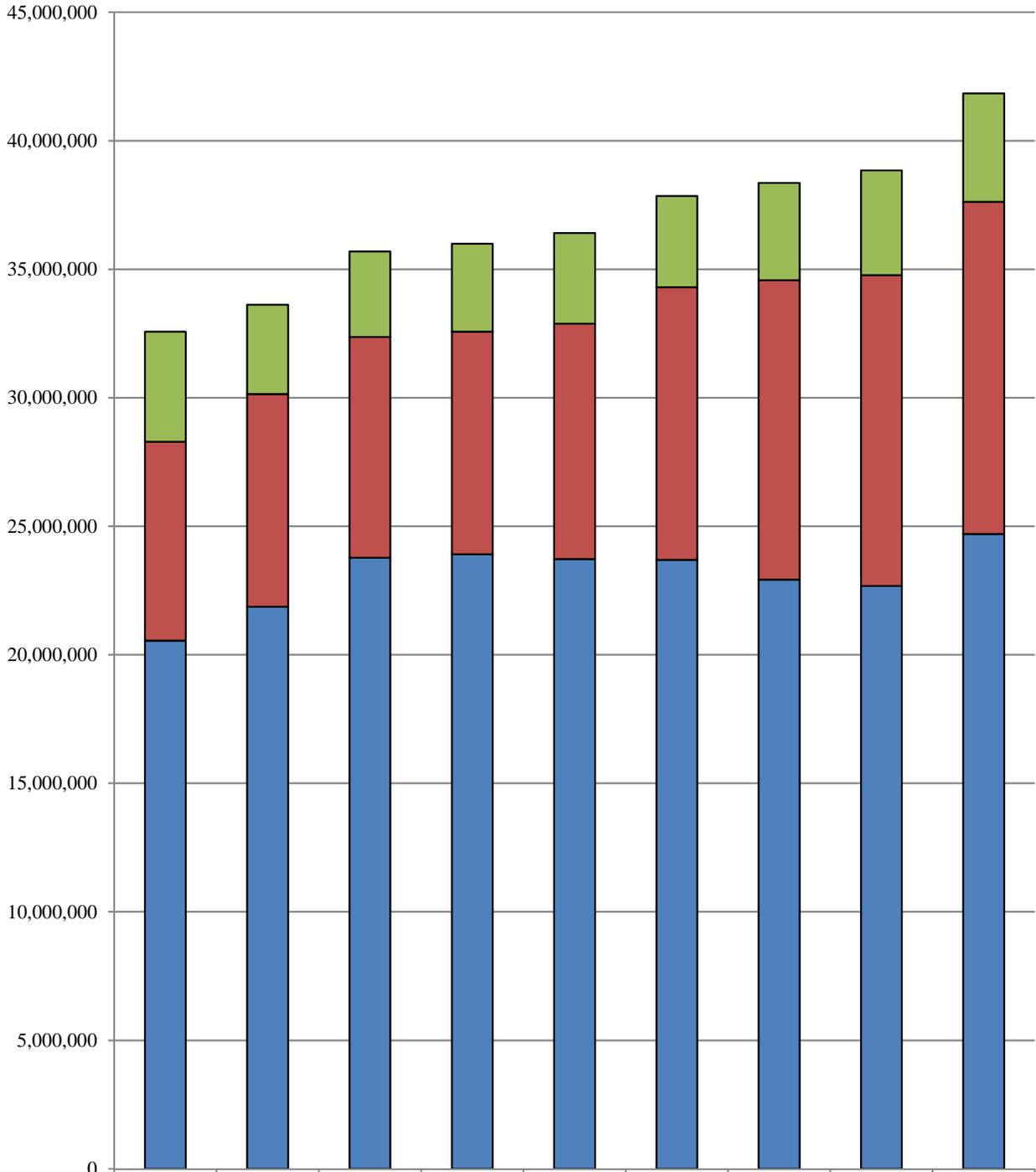
General Fund Budgeted Revenues Comparison



	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
Actual	38,496,004	45,052,211	48,285,516	48,897,869	47,944,931	46,404,531	53,455,929	54,496,861	54,467,992	53,940,420
Amended	39,289,366	44,609,935	48,327,855	50,247,192	48,668,044	49,483,609	52,787,835	53,915,191	55,614,938	55,672,411
Budget	34,956,632	38,159,806	45,280,704	49,832,871	47,008,107	46,393,788	47,943,480	49,467,662	53,159,478	53,230,756

FIVE YEAR PLAN IN BRIEF

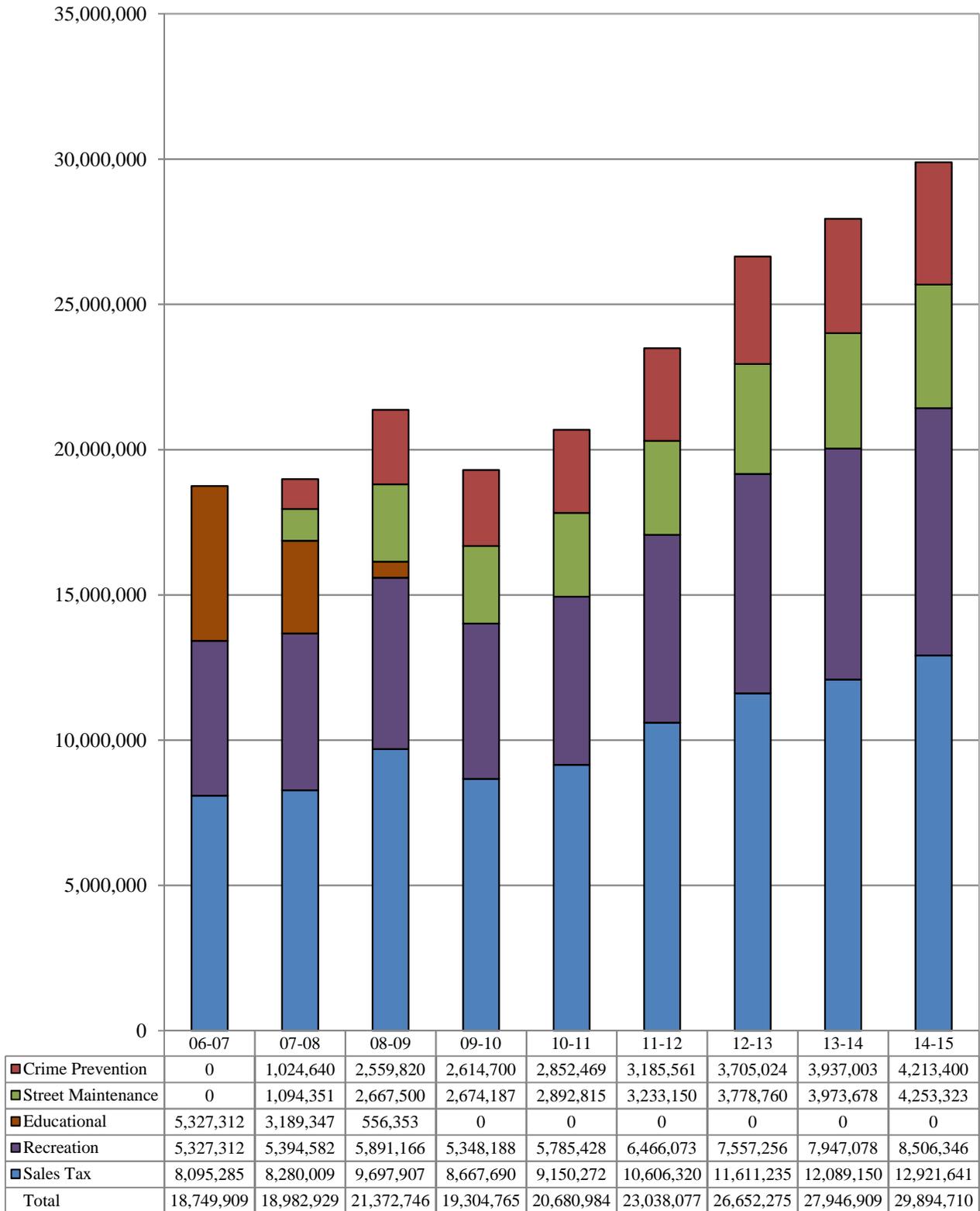
City of Coppell - Taxes Collected



Franchise Tax	4,284,850	3,475,697	3,333,840	3,416,061	3,534,410	3,551,254	3,790,673	4,073,248	4,213,325
Sales Tax	7,731,716	8,280,009	8,585,202	8,667,690	9,150,272	10,606,320	11,641,235	12,089,150	12,921,641
Property Tax	20,556,853	21,867,029	23,779,338	23,907,372	23,727,759	23,694,800	22,929,899	22,680,327	24,703,333
Total	32,573,419	33,622,735	35,698,380	35,991,123	36,412,441	37,852,374	38,361,807	38,842,725	41,838,299

FIVE YEAR PLAN IN BRIEF

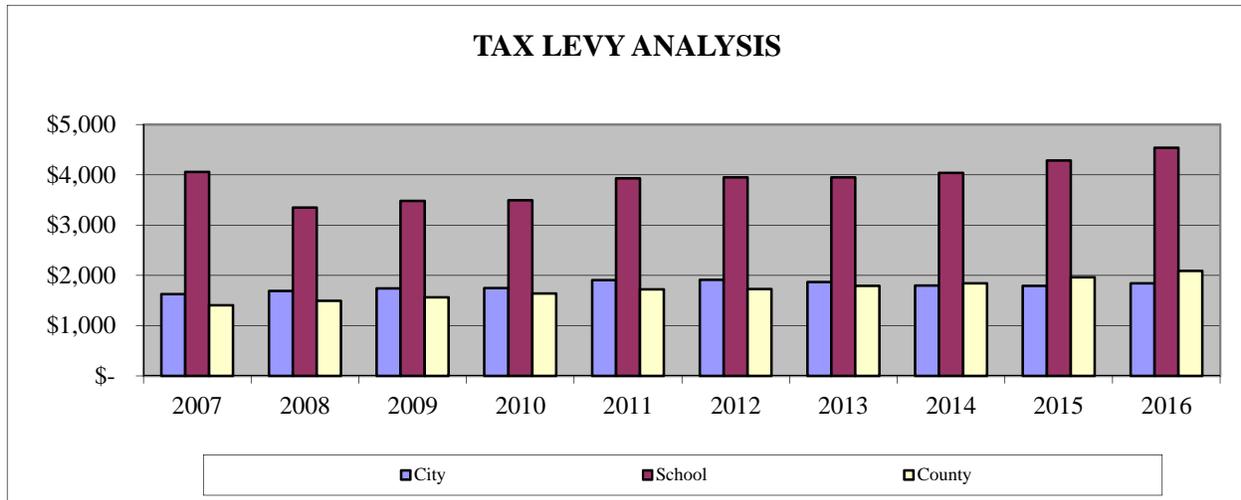
City of Coppell - Sales Tax Collection



FIVE YEAR PLAN IN BRIEF

City of Coppell
Average Tax Analysis
As of December 31, 2015

Fiscal Year	Median Household Income	City Tax Rate	Average Taxable Home Value	City Average Tax Levy	Average Levy/Ave Income	School Tax Rate	School Average Tax Levy	School Average Levy/Ave Income	County Tax Rate	County Average Tax Levy	County Average Levy/Ave Income
1989	67,761	0.56000	105,654	591.66	0.8732%	0.86000	908.62	1.3409%	0.325000	343.38	0.5067%
1990	68,000	0.56000	108,688	608.65	0.8951%	0.93500	1,016.23	1.4945%	0.359000	390.19	0.5738%
1991	68,200	0.63500	114,113	724.62	1.0625%	0.93500	1,066.96	1.5645%	0.390200	445.27	0.6529%
1992	68,400	0.67300	116,620	784.85	1.1474%	1.39200	1,623.35	2.3733%	0.421300	491.32	0.7183%
1993	67,000	0.69950	112,999	790.43	1.1797%	1.52500	1,723.23	2.5720%	0.465140	525.60	0.7845%
1994	70,000	0.69850	122,814	857.86	1.2255%	1.54500	1,897.48	2.7107%	0.467850	574.59	0.8208%
1995	75,000	0.66950	134,645	901.45	1.2019%	1.54500	2,080.27	2.7737%	0.460510	620.05	0.8267%
1996	72,341	0.66950	144,500	967.43	1.3373%	1.59500	2,304.78	3.1860%	0.474150	685.15	0.9471%
1997	75,459	0.66860	153,770	1,028.11	1.3625%	1.60000	2,460.32	3.2605%	0.462550	711.26	0.9426%
1998	75,083	0.66860	163,823	1,095.32	1.4588%	1.60000	2,621.17	3.4910%	0.443070	725.85	0.9667%
1999	87,208	0.64860	173,411	1,124.74	1.2897%	1.60000	2,774.58	3.1816%	0.433070	750.99	0.8611%
2000	89,825	0.64860	189,540	1,229.36	1.3686%	1.60000	3,032.64	3.3762%	0.447700	848.57	0.9447%
2001	99,188	0.64860	209,421	1,358.30	1.3694%	1.60000	3,350.74	3.3782%	0.505670	1,058.98	1.0676%
2002	119,916	0.64860	215,545	1,398.02	1.1658%	1.65500	3,567.27	2.9748%	0.515520	1,111.18	0.9266%
2003	113,611	0.64860	215,657	1,398.75	1.2312%	1.70500	3,676.95	3.2364%	0.515500	1,111.71	0.9785%
2004	111,941	0.64860	233,689	1,515.71	1.3540%	1.73500	4,054.50	3.6220%	0.541160	1,264.63	1.1297%
2005	115,229	0.64860	237,454	1,540.13	1.3366%	1.73500	4,119.83	3.5753%	0.543660	1,290.94	1.1203%
2006	115,553	0.64860	247,388	1,604.56	1.3886%	1.72900	4,277.34	3.7016%	0.554800	1,372.51	1.1878%
2007	112,683	0.64146	253,883	1,628.56	1.4453%	1.59900	4,059.59	3.6027%	0.553934	1,406.34	1.2481%
2008	109,492	0.64146	264,099	1,694.09	1.5472%	1.26900	3,351.42	3.0609%	0.567214	1,498.01	1.3681%
2009	111,427	0.64146	272,101	1,745.42	1.5664%	1.27900	3,480.17	3.1233%	0.576428	1,568.47	1.4076%
2010	113,122	0.64146	272,478	1,747.84	1.5451%	1.28340	3,496.98	3.0913%	0.602210	1,640.89	1.4505%
2011	106,872	0.69046	276,123	1,906.52	1.7839%	1.42420	3,932.54	3.6797%	0.623330	1,721.16	1.6105%
2012	98,899	0.69046	277,394	1,915.29	1.9366%	1.42420	3,950.65	3.9946%	0.623770	1,730.30	1.7496%
2013	99,092	0.67046	278,672	1,868.38	1.8855%	1.41880	3,953.80	3.9900%	0.643412	1,793.01	1.8094%
2014	99,286	0.63750	281,852	1,796.81	1.8097%	1.43240	4,037.25	4.0663%	0.653800	1,842.75	1.8560%
2015	105,660	0.60649	295,682	1,793.28	1.6972%	1.44900	4,284.43	4.0549%	0.663875	1,962.96	1.8578%
2016	116,793	0.58400	315,453	1,842.25	1.5774%	1.43900	4,539.37	3.8867%	0.662750	2,090.66	1.7901%



FIVE YEAR PLAN IN BRIEF

VALUATION BREAKDOWN REPORT

As of 7/25/15

Category	2015			2014			2013		
	Taxable Value	Difference	% Chg.	Taxable Value	Difference	% Chg.	Taxable Value	Difference	% Chg.
Comm/Ind	1,691,392,075	170,267,607	11.19%	1,521,124,468	199,032,161	15.05%	1,322,092,307	88,340,715	7.16%
Residential	3,562,120,746	275,921,389	8.40%	3,286,199,357	186,124,806	6.00%	3,100,074,551	98,491,689	3.28%
Ag Land	29,725	(11,987)	-28.74%	41,712	(7,813)	-15.78%	49,525	(11,375)	-18.68%
Bus. Personal Prop.	977,173,879	107,257,391	12.33%	869,916,488	62,203,850	7.70%	807,712,638	69,482,746	9.41%
TOTAL	6,230,716,425	553,434,400	9.75%	5,677,282,025	447,353,004	8.55%	5,229,929,021	256,303,775	5.15%

Growth Break-Down

New Construction:

Residential	80,015,376	1.41%	33,481,990	0.64%	30,054,237	0.60%
Comm/Ind	91,400,951	1.61%	84,397,080	1.61%	9,894,490	0.20%
Bus. Personal Prop.	4,557,450	0.08%	50,498,072	0.97%	112,760	0.00%

Reappraisal:

Comm/Ind	78,866,656	1.39%	114,635,081	2.19%	78,446,225	1.58%
Residential	195,906,013	3.45%	152,642,816	2.92%	68,437,452	1.38%
Bus. Personal Prop.	102,699,941	1.81%	11,705,778	0.22%	69,369,986	1.39%
Ag Land	(11,987)	0.00%	(7,813)	0.00%	(11,375)	0.00%

Total Growth	553,434,400	9.75%	447,353,004	8.55%	256,303,775	5.15%
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Category	2012			2011			2010		
	Taxable Value	Difference	% Chg.	Taxable Value	Difference	% Chg.	Taxable Value	Difference	% Chg.
Comm/Ind	1,233,751,592	49,596,607	4.19%	1,184,154,985	(31,150,542)	-2.56%	1,215,305,527	(64,356,044)	-5.03%
Residential	3,001,582,862	25,688,571	0.86%	2,975,894,291	14,255,480	0.48%	2,961,638,811	59,669,556	2.06%
Ag Land	60,900	25,079	70.01%	35,821	(402,827)	-91.83%	438,648	376,386	604.52%
Bus. Personal Prop.	738,229,892	96,544,035	15.05%	641,685,857	(18,883,333)	-2.86%	660,569,190	(10,843,472)	-1.62%
TOTAL	4,973,625,246	171,854,292	3.58%	4,801,770,954	(36,181,222)	-0.75%	4,837,952,176	(15,153,574)	-0.31%

Growth Break-Down

New Construction:

Residential	35,468,877	0.74%	40,369,160	0.83%	27,801,972	0.57%
Comm/Ind	5,834,058	0.12%	9,664,710	0.20%	15,505,278	0.32%
Bus. Personal Prop.	0	0.00%	0	0.00%	594,760	0.01%

Reappraisal:

Comm/Ind	43,762,549	0.91%	(40,815,252)	-0.84%	(79,861,322)	-1.65%
Residential	(9,780,306)	-0.20%	(26,113,680)	-0.54%	31,867,584	0.66%
Bus. Personal Prop.	96,544,035	2.01%	(18,883,333)	-0.39%	(11,438,232)	-0.24%
Ag Land	25,079	0.00%	(402,827)	-0.01%	376,386	0.01%

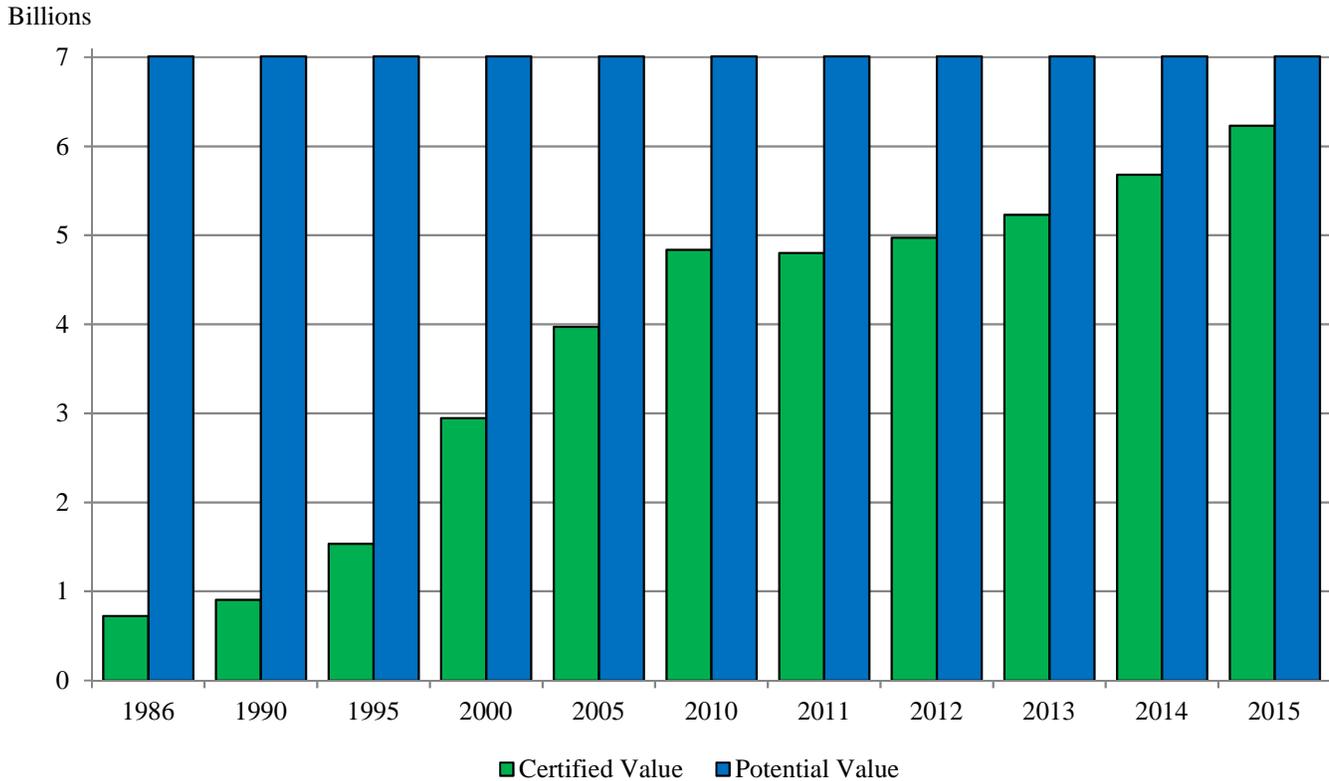
Total Growth	171,854,292	3.58%	(36,181,222)	-0.75%	(15,153,574)	-0.31%
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FIVE YEAR PLAN IN BRIEF

POTENTIAL VALUATION TO BE ADDED THROUGH BUILD-OUT

Property Type	Average Vacant & Future Potential Lots	Average Improvement Value Per Lot	# of Acres for Future Development	Average Improvement Value Per Acre	Average Business Personal Property Value Per Acre	Potential Valuation to be added Through Build-out
Residential	420	553,066	-	-	-	232,287,720
Commercial/Office	-	-	312	720,370	490,871	<u>377,907,192</u>
						610,194,912
						Recaptured Abatement Valuation
						<u>164,482,472</u>
						Total Potential Valuation Added @ Build-out
						<u><u>774,677,384</u></u>

City of Coppell Potential Valuation at Build-Out



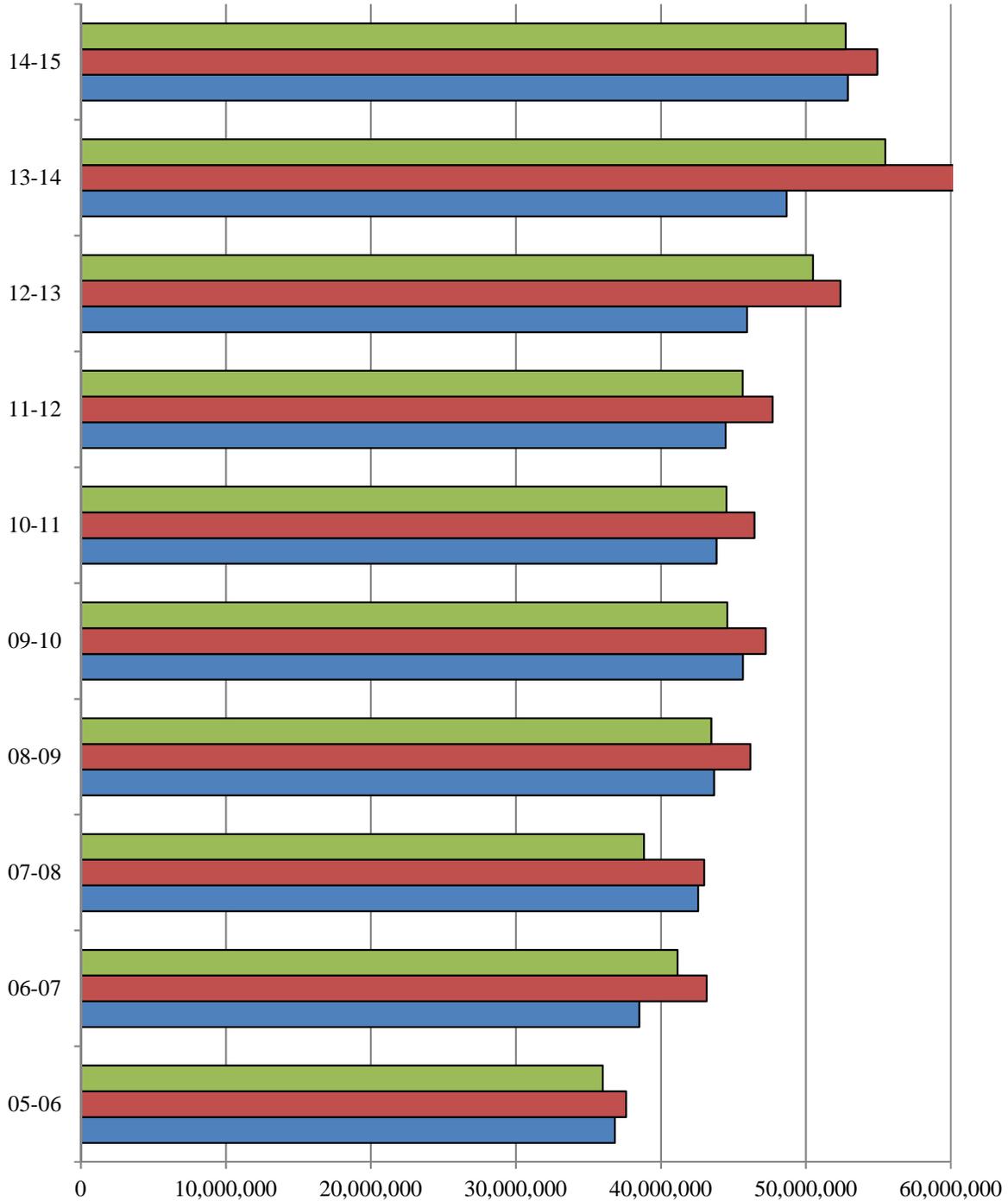
FIVE YEAR PLAN IN BRIEF

FINANCIAL PROJECTIONS
GENERAL AND DEBT SERVICE FUNDS

DESCRIPTION	2016	2017	2018	2019	2020
POPULATION	40,380	40,880	41,380	41,880	42,380
PERCENT INCREASE	1.25%	1.24%	1.22%	1.21%	1.19%
NUMBER OF EMPLOYEES (All Funds)	415.140	420.640	425.640	432.640	436.640
PERCENT INCREASE	-0.36%	1.32%	1.19%	1.64%	0.92%
CITIZENS PER EMPLOYEE	97	97	97	97	97
TAXABLE VALUATION	\$6,230,716,425	\$6,542,252,246	\$6,803,942,336	\$7,008,060,606	\$7,148,221,818
PERCENT INCREASE	10.94%	5.00%	4.00%	3.00%	2.00%
COLLECTION RATE	99.00%	99.00%	99.00%	99.00%	99.00%
VALUE OF 1 CENT OF TAX RATE	\$616,841	\$647,683	\$673,590	\$693,798	\$707,674
TAX RATE					
GENERAL FUND	\$0.44808	\$0.45800	\$0.50400	\$0.50900	\$0.55400
DEBT SERVICE FUND	0.13592	0.14000	0.12250	0.11750	0.10750
TOTAL TAX RATE	\$0.58400	\$0.59800	\$0.62650	\$0.62650	\$0.66150
GENERAL FUND REVENUES	\$53,388,978	\$55,035,860	\$59,712,739	\$61,482,227	\$65,782,201
1/2 CENT SALES TAX FROM CRDC	2,384,177	2,390,172	2,449,926	2,511,174	2,573,954
TOTAL REVENUES	\$55,773,155	\$57,426,032	\$62,162,665	\$63,993,401	\$68,356,155
GENERAL FUND EXPENDITURES					
OPERATIONS	\$49,047,336	\$51,757,542	\$54,270,069	\$57,124,617	\$59,881,093
IMF TRANSFER	3,263,763	3,058,561	3,103,303	3,031,502	3,448,172
LEGAL FEES/DEBT SERVICE DEFICIT	0	0	0	0	0
CAPITAL AND TRANSFERS	5,606,526	3,968,412	5,279,700	4,399,042	5,494,000
TOTAL EXPENDITURES	\$57,917,625	\$58,784,515	\$62,653,072	\$64,555,161	\$68,823,265
FUND BALANCE, GENERAL FUND					
RESERVED/DESIGNATED	37,327,941	37,044,664	37,511,803	37,487,325	38,054,351
UNRESERVED/UNDESIGNATED	15,583,898	14,508,692	13,551,146	13,013,864	11,979,728
TOTAL FUND BALANCE	\$52,911,839	\$51,553,356	\$51,062,949	\$50,501,189	\$50,034,079
DEBT SERVICE FUND REVENUES	\$8,425,602	\$9,104,562	\$8,288,481	\$8,189,127	\$7,644,495
DEBT SERVICE FUND EXPENDITURES	8,474,731	9,317,588	8,532,768	8,427,553	7,676,474
FUND BALANCE, DEBT SERVICE	\$1,243,048	\$1,030,021	\$785,734	\$547,308	\$515,329
CRIME CONTROL REVENUES	\$4,352,500	\$4,461,313	\$4,572,845	\$4,687,166	\$4,804,346
CRIME CONTROL EXPENDITURES	3,409,806	6,023,275	4,105,476	4,243,222	4,601,503
FUND BALANCE, CRIME CONTROL	\$8,050,991	\$6,489,029	\$6,956,398	\$7,400,342	\$7,603,185

FIVE YEAR PLAN IN BRIEF

General Fund Budgeted Expenditures Comparison



	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
Actual	35,993,775	41,138,010	38,829,397	43,470,787	44,571,573	44,518,623	45,633,098	50,484,325	55,480,805	52,735,593
Amended	37,605,690	43,146,128	42,976,397	46,162,152	47,223,163	46,447,811	47,698,313	52,389,623	60,478,741	54,929,852
Budget	36,826,868	38,512,083	42,575,477	43,674,074	45,661,953	43,827,984	44,460,746	45,937,711	48,671,732	52,902,904

FIVE YEAR SUMMARY

General Fund

Expenditures	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Salary and Benefits	\$ 34,635,030	\$ 36,844,575	\$ 39,058,777	\$ 41,456,793	\$ 43,689,342
Supplies	1,931,987	2,094,420	2,076,338	2,174,975	2,227,130
Maintenance	2,499,598	2,469,662	2,476,713	2,550,893	2,618,574
Infrastructure Maintenance	3,263,763	3,058,561	3,103,303	3,031,502	3,448,172
Services	9,980,721	10,348,885	10,658,241	10,941,956	11,346,047
Capital Outlay	3,851,900	3,968,412	5,279,700	4,399,042	5,494,000
Total	\$ 56,162,999	\$ 58,784,515	\$ 62,653,072	\$ 64,555,161	\$ 68,823,265

Authorized Personnel

Position/Title	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Mayor & Council	8	8	8	8	8
City Management	5	5	6	6	6
Legal	1	1	1	1	1
Economic Development	1	2	2	2	2
Community Info. Services	2	2	2	2	2
City Secretary	2	2	2	2	2
Engineering	11	11	12	12	12
Streets	12	12	12	13	13
Traffic Control	7	7	7	7	7
Fleet Services	6	6	6	7	7
Facilities Management	4	5	5	5	5
Environmental Health	3	3	3	3	3
Building Inspections	9	9	9	9	9
Fire & Life Services	87	88	88	88	88
Emergency Management	1	1	1	1	1
Finance	10.5	10.5	10.5	10.5	10.5
Purchasing	2	2	3	3	3
Tax (Revenue) Collections	1	1	1	1	1
Admin./Human Resources	8	8	8	8	8
Municipal Court	12	12	12	12	12
Planning & Zoning	4	4	4	4	4
Library Services	21	22	22	23	23
Police	59	59	60	60	61
Animal Services	6	6	6	6	6
Information Systems	8	9	10	12	12
Parks & Recreation Admin.	5	5	5	5	5
Parks	35	35	35.5	35.5	35.5
Senior Adult Services	5	5	5	5	5
The CORE	29.52	29.52	29.52	29.52	29.52
Recreation Programs	7.75	7.75	7.75	7.75	7.75
Athletic Programs	6.12	6.12	6.12	6.12	6.12
Community Programs	2	2	2	2	3
Community Programs	0.5	0.5	0.5	0.5	0.5
Total	381.39	386.39	391.89	396.89	398.89

FIVE YEAR SUMMARY

Water/Sewer Fund

Expenditures	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Salary and Benefits	\$ 1,586,504	\$ 1,665,829	\$ 1,749,120	\$ 1,986,572	\$ 2,345,897
Supplies	108,365	119,120	115,052	133,508	137,513
Maintenance	155,000	159,650	164,440	169,373	174,454
Services	12,829,239	13,125,889	13,227,715	13,997,146	14,330,697
Capital Outlay	580,000	1,377,500	1,724,000	877,000	1,585,000
Transfer Out	324,827	324,827	324,827	324,827	324,827
Total	\$ 15,583,935	\$ 16,772,815	\$ 17,305,154	\$ 17,488,426	\$ 18,898,388

Authorized Personnel

Position/Title	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Utility Operations	16.75	16.75	16.75	17.75	19.75
Utility Billing	6	6	6	6	6
Cost of Water Sold	0	0	0	0	0
Cost of Sewer Treated	0	0	0	0	0
Combined Services	0	0	0	0	0
Debt Service	0	0	0	0	0
Total	22.75	22.75	22.75	23.75	25.75

FIVE YEAR PLAN IN BRIEF

Capital Requests

Department	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Mayor and Council					
City Management					
Legal Services					
Community Information					
City Secretary					
Engineering	80,000	121,050	5,000	15,000	20,000
Streets	193,500	19,000	100,000	165,000	75,000
Traffic Control	173,000	385,000	110,000	140,000	135,000
Fleet Services	40,000	101,000	57,000	75,000	295,000
Facilities Maintenance	336,400	652,342	510,400	708,542	2,970,000
Environmental Health		70,000			
Building Inspections		30,000	70,000		
Fire	1,987,000	374,000	648,500	65,000	675,000
Emergency Management	70,000	70,000	70,000	80,000	
Finance					
Purchasing					
Tax (Revenue) Collections					
General Fund Combined					
Admin/Human Resources					
Municipal Court	50,000				
Planning					
Library	200,000	369,000	275,000	265,000	445,000
Police	39,500	138,520	41,500	44,500	44,500
Animal Services	35,000	30,000	40,000	50,000	60,000
Information Systems	250,000	173,000			
Parks and Recreation Admin.					
Parks	243,500	1,157,500	2,004,300	538,000	646,500
Senior Adult Services	25,000		75,000	2,090,000	50,000
The CORE	106,000	270,000	315,000	80,000	70,000
Recreation Programs			22,000		
Tennis Center	23,000	8,000	578,000	8,000	8,000
Community Programs			28,000	75,000	
Biodiversity Education Center			330,000		
GENERAL FUND CAPITAL	\$ 3,851,900	\$ 3,968,412	\$ 5,279,700	\$ 4,399,042	\$ 5,494,000
Utility Operations	512,000	1,377,500	1,724,000	877,000	1,585,000
Utility Billing	68,000				
Cost of Water Sold					
Cost of Sewer Treated					
W/S Combined Services					
W/S Debt Service					
W/S FUND CAPITAL	\$ 580,000	\$ 1,377,500	\$ 1,724,000	\$ 877,000	\$ 1,585,000

FIVE YEAR PLAN IN BRIEF

GENERAL FUND

FUND BALANCE

	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>
Total Designated	\$37,327,941	\$37,044,664	\$37,511,803	\$37,487,325	\$38,054,351
E-911 Designation			\$ 222,600		
One Time Sales Tax			1,000,000		
Old Town Incentive Program			100,000		
General/CRDC Projects			3,475,371		
PEG Designation			56,505		
Pub Ed. – Solid Waste			11,381		
CRDC Transfer			<u>11,553,092</u>		
Total			<u>\$16,418,949</u>		

Designated Fund Balance includes projects that have been presented to City Council but not included in a budget:

Senior/Para-Transit	\$ 75,000
Landscape Town Center Campus	150,000
Service Center Expansion	2,178,000
City-wide Security Cameras	280,000
Animal Shelter Renovation	280,000
Quad City Joint Training	<u>838,000</u>
Total	<u>\$3,801,000</u>

Also incorporated in designated fund balance is the effect of the proposed change to fund balance, beginning in FY 11-12 and cumulative, where percentages of revenues over expenditures (FY 12-13) are allocated to four (4) categories:

25% Economic Development	\$1,095,244
35% Revenue Threats	1,533,342
15% Rebate/Reduce Tax Rate	<u>-0-</u>
Total	<u>\$2,628,586</u>

With the remaining 25% (\$356,844) to undesignated.

TAX RATE COMPARISONS

	July 98	Dec 98	Feb 00	Feb 01	Feb 02	Feb 03
1999-00	.64860	.64860				
2000-01	.67585	.65281	.64860			
2001-02	.69583	.71665	.64860	.64860		
2002-03	.79749	.81036	.64860	.64860	.64860	
2003-04			.64860	.65922	.64860	.64860
2004-05				.67415	.64860	.64860
2005-06					.64860	.64860
2006-07						.64860

FIVE YEAR PLAN IN BRIEF

GENERAL FUND

TAX RATE COMPARISONS (Cont.)

	Feb 04	Feb 05	Feb 06	Feb 07	Feb 08	Feb 09
2004-05	.64860					
2005-06	.64860	.68500				
2006-07	.65800	.69750	.64860			
2007-08	.68870	.72050	.64860	.64146		
2008-09		.74270	.67530	.64146	.64146	
2009-10			.70934	.64146	.64146	.64146
2010-11				.64146	.64146	.64146
2011-12					.64146	.64146
2012-13						.64146

	Feb 10	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15
2010-11	.69146					
2011-12	.69146	.69046				
2012-13	.69146	.69046	.69046			
2013-14	.69146	.69046	.69046	.67046		
2014-15		.69046	.69046	.67046	.63750	
2015-16			.69046	.68750	.63750	.60649
2016-17				.70650	.63750	.63750
2017-18					.63750	.63750
2018-19						.63750

	Feb 16
2016-17	.59800
2017-18	.62650
2018-19	.62650
2019-20	.66150

EXTENDED PROJECTIONS

The ½ cent sales tax for the Crime Control District was reauthorized and will remain in effect until fiscal year 2022-23. Revenues for the Crime Control District are projected to increase 2.5% per year. The expenditures are increased 5% per year. Patrol Vehicles are purchased every 3 years (2017, 2020, 2023, 2026 and 2029). After 2017, the vehicles will be purchased in the Capital Replacement Fund. This change will produce a level expenditure pattern by eliminating the dramatic budget increases associated with vehicle purchases.

Assessed Valuation Growth is 5.0% for 2017, decreases 1% every year until 2021. It is 1% for the next 2 years and then it is flat. Build out in current plan is \$7,005,393,809 (does not include potential reappraisal on existing property). Value at 2030 is \$7,364,820,088.

Each year, \$500,000 of the Designated Fund Balance for CRDC transfer is used to offset maintenance costs associated with the 1999 CRDC projects.

FIVE YEAR PLAN IN BRIEF

Population caps in 2024 at 44,130.

No additional employees after 2020.

Collection rate remains at 99%.

In the years after the plan, expenditures are increased 5% annually for salaries and benefits, 2% annually for supplies, maintenance and services. Capital and IMF at 1%. Revenues are increased by population growth, remain flat, or have a minimal inflation factor growth.

CHANGES IN ASSUMPTIONS

Expenditures were reviewed prior to inclusion in the plan, resulting in a reduction to the increase experienced in previous plans.

DEBT SERVICE FUND

Agency fees are set at \$10,000 annually.

Revenue = Amount from the tax rate + \$37,000 in other income.

Fund Balance is maintained at \$500,000 per the Fund Balance Guidelines.

FIVE YEAR PLAN IN BRIEF

Summary City of Coppell, Texas Requirements for Principal and Interest Retirements

Year	Principal	Interest	Total
2016	6,160,000.00	2,309,730.26	8,469,730.26
2017	6,265,000.00	2,117,588.01	8,382,588.01
2018	5,580,000.00	1,923,593.13	7,503,593.13
2019	5,680,000.00	1,742,361.25	7,422,361.25
2020	5,115,000.00	1,580,266.25	6,695,266.25
2021	4,580,000.00	1,428,174.50	6,008,174.50
2022	4,655,000.00	1,259,749.50	5,914,749.50
2023	4,360,000.00	1,071,124.50	5,431,124.50
2024	4,455,000.00	883,249.50	5,338,249.50
2025	3,555,000.00	715,724.50	4,270,724.50
2026	3,605,000.00	567,418.25	4,172,418.25
2027	3,110,000.00	427,480.75	3,537,480.75
2028	2,695,000.00	308,799.50	3,003,799.50
2029	1,535,000.00	223,899.50	1,758,899.50
2030	1,595,000.00	159,450.50	1,754,450.50
2031	1,665,000.00	91,307.00	1,756,307.00
2032	650,000.00	42,500.00	692,500.00
2033	675,000.00	14,343.75	689,343.75
Total	\$65,935,000.00	\$16,866,760.65	\$82,801,760.65

General Obligation Debt Outstanding September 30, 2015

Bonds	Interest Rate (%)	Issue Date	Maturity Date	Amount of Issue	Outstanding as of 9/30/2015
GO Bonds	4.125-4.50	2006	2016	4,215,000	200,000
Combined Tax and Rev	4.125-4.50	2006	2016	3,720,000	175,000
Certificates of Obligation	4.00-4.125	2007	2027	9,100,000	5,395,000
Certificates of Obligation	4.125-5.75	2008	2018	20,000,000	4,065,000
GO Refunding Bonds	2.93	2009	2020	4,725,000	1,535,000
Certificates of Obligation	2.00-4.25	2011	2031	8,830,000	7,480,000
GO Refunding Bonds	2.00-4.25	2011	2031	12,510,000	7,675,000
Certificates of Obligation	3.00-5.00	2013	2033	9,095,000	8,500,000
GO Refunding Bonds	3.00-5.00	2013	2024	7,660,000	7,035,000
GO Refunding Bonds	1.00-2.00	2014	2020	6,560,000	5,200,000
GO Refunding Bonds	2.00-4.00	2015	2028	18,675,000	18,675,000
Total					\$65,935,000

T H E . C I T Y . O F

COPPELL

